OPERATING RHYTHM EXAMPLE

WHAT	ADMINISTRATIVE	OPERATIONAL	PERFORMANCE	PLANNING	STRATEGIC
WHEN	Daily 5 Minutes Who	Weekly 30 minutes - 1 hour Who	Monthly 2-3 hours Who	Quarterly 2-3 hours Who	Annual One day Who
INFORMATION	N/A	Weekly operations dashboard	Last month P&L Business driver dashboard	Agenda driven	Agenda driven – see Strategic Planning Guide
AGENDA	 Today's Focus Obstacles & barriers No Solving	 Good news Actions from prior week Update on top 5/90-day priorities Key operational metrics gaps 	 Last month performance metrics – P&L, key business drivers etc. Top 5/90-day priorities update & refinement (if needed) Strategic Issues – Customer, Supplier, Industry, Other 	 Last quarter Top 5/90-day priorities review what worked what didn't, learnings Set next quarter Top 5/90-day priorities Team operating rhythm and dynamics Specific strategic explorations and/or problem solving 	 Strategic review and refinement Annual goal setting Organisational culture review Specific strategic explorations and/or problem solving
ATTENDEES	Identify relevant attendees for each session and determine who best to chair based on their skill set and meeting's focus				

